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Foreword

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The procedures used to develop this document and those intended for its further maintenance are described in the ISO/IEC Directives, Part 1. In particular, the different approval criteria needed for the different types of document should be noted. This document was drafted in accordance with the editorial rules of the ISO/IEC Directives, Part 2 (see www.iso.org/directives or www.iec.ch/members_experts/refdocs).

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This document was prepared by Joint Technical Committee ISO/IEC JTC 1, *Information technology*, Subcommittee SC 40, *IT service management and IT governance*.

This third edition cancels and replaces the second edition (ISO/IEC 38500:2015), which has been technically revised.

The main changes are as follows:

— the principles for governance of IT and alignment to the principles of governance in ISO 37000 have been elaborated;

— the model has been updated to include "engage stakeholders";

— a framework for the governance of IT has been updated from ISO/IEC TR 38502.

A list of all parts in the ISO/IEC 38500 series can be found on the ISO and IEC websites.

Any feedback or questions on this document should be directed to the user's national standards body. A complete listing of these bodies can be found at www.iso.org/members.html and www.iec.ch/national-committees.

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Introduction

The use of information technology (IT) is critical to the success of most organizations, not only as a supporting function, but also as part of the organization's capability to transform the organization. IT enables new business models and can substantially improve the organization's outcomes to meet the organization's stakeholder needs and expectations. The growing threat of cybersecurity and risks emanating from emerging technologies increases this focus.

The increasing potential of current and future IT requires the appropriate application of governance of IT to ensure that it fulfils the purpose of the organization in an effective, responsible and ethical manner, and that it aligns with the organization's strategic direction.

The objective of this document is to provide guidance to governing bodies on the responsible, innovative, sustainable and strategic use of IT, data and digital capabilities, so their organizations can fulfil their purpose in a manner expected by their stakeholders. This document provides principle-based guidelines and therefore does not include specific implementation detail.

It utilizes three tools for the governing body and associated governance and management practices to achieve good governance of IT:

1) Principles for the governance of IT — applying these principles to the responsible and strategic use of IT can lead to an organization that is more agile and adaptive.

2) Model for the governance of IT — the model shows the main governance tasks and interactions throughout the organization, leading to a clarity of decision-making and responsibilities for all aspects of the use of IT.

3) Framework for the governance of IT — the framework describes the elements through which the organization's governance of IT arrangements operate, which helps to ensure the critical actions of governance are considered and applied to the use of IT by the organization.

As the governance of IT is a domain of the governance of organizations, this document aligns to ISO 37000 and its principles of governance. This document can also be used in conjunction with other governance codes and principles for effective governance. This document can be used independently or to upgrade current governance based on the previous edition of ISO/IEC 38500.

This document is addressed primarily to the governing body but recognizes that governance occurs throughout the organization. It therefore provides guidance on the practice of governance of IT across the organization including the interaction and collaboration of all personnel, regardless of their job description.

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